



UN Development Programme

Egypt - Cairo

Award ID: 00080290
Award Title: CCCPA Phase II
Start Year: 2014
End Year: 2017
Implementing Partner
(Executing Agency): Ministry Of Foreign Affairs

Budget (US\$) as of Last Revision on 12-April-2016		
Donor	Fund	Amount
UNDP	04000 TRAC (Lines 1.1.1 and 1.1.2)	17.35
JPN	26960 CPR TTF - Conflict - Country S	618,659.51
JPN	32045 JPN - Partnership Devt Pgm PCF	1,000,000.00
Total Budget (2016 and Beyond)		1,618,676.86
Total Expenditure (2015 and Prior)		2,371,323.14
Award Total		3,990,000.00
Unprogrammed/Unfunded		0.00

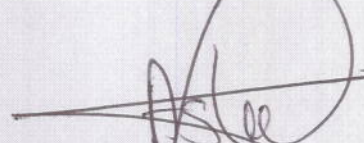
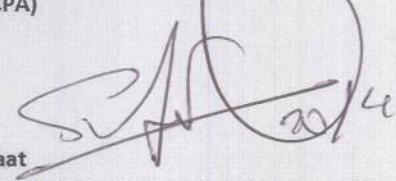
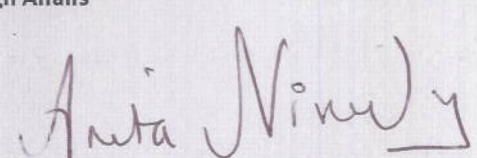
Responsible Party
(Implementing Agent): Cairo Regional Peacekeeping Ce

Revision Type: Substantive Revision 3

Brief Description:

The purpose of this budget revision is to extend the project into 2017 to reflect the following:

- Introduce output (00098696) titled "Consolidating Peace, Security and Stability in Africa-2" as per the attached project document (duration April 2016-March 2017)
- Reflect a budget increase of \$1,000,000 under the newly introduced output (00098696) contributed by the Government of Japan
- Extend the project duration for output (00094636) into September 2016 in light of the approved no-cost extension from the Government of Japan

Agreed by:	Signature	Date	Name/Title
For the Implementing Partner:			Counselor Ashraf Swelam Director Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA)
For the Government Coordinating Agency:		20/4/2016	H.E. Ambassador Sherif Refaat Assistant Minister of Foreign Affairs for International Cooperation Ministry of Foreign Affairs
For the United Nations Development Programme:			Ms. Anita Nirody Resident Representative UNDP Egypt



Annual Work Plan

Egypt - Cairo

Project: 00080290
 Project Title: CCCPA Phase II
 Year: 2016

Report Date: 14/4/2016

Output	Key Activities	Timeframe		Responsible Party	Planned Budget					
		Start	End		Fund	Donor	Budget Descr	Amount US\$		
00090042	CCCPA Phase II	Output 4-PMU	1/3/2014	30/6/2015	Cairo Regional Peacekeeping Ce	26960	JPN	74500	Miscellaneous Expenses	704.26
					Cairo Regional Peacekeeping Ce	04000	UNDP	74500	Miscellaneous Expenses	17.35
TOTAL										
00094636	Peace, Sec & Stability in Africa	Out-1-Trainings Conf & Work	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	21,100.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	12,040.25
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	41,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	75,000.00
		Out-2-Trainings, Conf. & Work	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	51,307.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	15,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	4,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	9,000.00
		Out-3-Trainings, Conf. & Work	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	2,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	13,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	78,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	35,000.00
		Output 1-Training Methodoloic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	5,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71200	International Consultants	7,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	13,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	4,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	22,500.00
		Output 2-Training Methodoloic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	30,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	33,051.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	2,500.00
		Output 3-Training Methodoloic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	25,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	24,907.00
		Output 4-M&E	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71300	Local Consultants	5,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	15,000.00



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	Output 4-M&E	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	15,000.00
				Cairo Regional Peacekeeping Ce	26960	JPN	72700	Hospitality/Catering	5,598.00
	Output 4-PMU	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	30,800.00
				Cairo Regional Peacekeeping Ce	26960	JPN	72700	Hospitality/Catering	6,152.00
				Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	1,250.00
				Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	12,250.00
TOTAL					617,956.25				

00098696	Peace, Sec&Stability n Africa 2	Out-1-Trainings, Conf &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	33,750.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	7,500.00
					Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	22,500.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,500.00
					Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	9,000.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	43,500.00
		Out-2-Trainings Conf &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	11,250.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	11,250.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	9,660.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	11,250.00
					Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	9,000.00
					Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	3,000.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	48,750.00
					Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	26,250.00
		Out-3-Trainings Conf &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,750.00
					Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	16,125.00
					Cairo Regional Peacekeeping Ce	32045	JPN	77300	Salary and related costs-TA/JP	3,000.00
					Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00
					Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	28,125.00



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Output 3-Trainings, Conf. & Work		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	7,500.00
					32045	JPN	75100	Facilities & Administration	7,250.00
					32045	JPN	72100	Contractual Services-Companies	28,500.00
					32045	JPN	72500	Supplies	1,619.45
					32045	JPN	72100	Contractual Services-Companies	5,250.00
Output 1-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,125.00
					32045	JPN	77300	Rental & Maintenance-Premises	1,125.00
					32045	JPN	77300	Salary and related costs-TA/JP	3,000.00
					32045	JPN	71600	Travel	6,375.00
					32045	JPN	75700	Training, Workshops and Confer	750.00
Output 2-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-lmp Partn	67,500.00
					32045	JPN	71200	International Consultants	750.00
					32045	JPN	75100	Facilities & Administration	7,015.55
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,125.00
					32045	JPN	75100	Facilities & Administration	4,140.00
Output 3-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-lmp Partn	51,750.00
					32045	JPN	75100	Facilities & Administration	4,200.00
					32045	JPN	71800	Contractual Services-lmp Partn	52,500.00
					32045	JPN	73100	Rental & Maintenance-Premises	3,000.00
					32045	JPN	77300	Salary and related costs-TA/JP	3,000.00
Output 4-TICAD		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	15,000.00
					32045	JPN	72500	Supplies	2,250.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	3,000.00
					32045	JPN	75700	Training, Workshops and Confer	3,000.00
					32045	JPN	71200	International Consultants	1,500.00
Output 5-M&E		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	4,560.00
					32045	JPN	72100	Contractual Services-Companies	26,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
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Output 5-M&E	Output 5-M&E	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	77300	Salary and related costs--TA/JP	6,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,060.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	8,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	6,900.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	6,750.00
Output 5-PMU	Output 5-PMU	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	7,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-imp Partn	67,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72700	Hospitality/Catering	750.00
TOTAL								753,240.00	
GRAND TOTAL								1,371,916.86	



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		Start	End		Fund	Donor	Budget Descr	Amount US\$			
00098696 Peace, Sec&Stability n Africa 2	Out-1-Trainings, Conf. &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	11,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	14,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	7,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,220.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	3,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	8,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	16,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,750.00		
Out-2-Trainings, Conf. &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	9,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	5,375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,340.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	1,750.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,258.52			
			Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Path	22,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	606.48			
			Out-3-Trainings, Conf. &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	1,750.00
						Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,258.52
Cairo Regional Peacekeeping Ce	32045	JPN				71800	Contractual Services-Imp Path	22,500.00			
Cairo Regional Peacekeeping Ce	32045	JPN				73100	Rental & Maintenance-Premises	375.00			
Cairo Regional Peacekeeping Ce	32045	JPN				75700	Training, Workshops and Confer	250.00			
Cairo Regional Peacekeeping Ce	32045	JPN				72500	Supplies	606.48			
Cairo Regional Peacekeeping Ce	32045	JPN				72100	Contractual Services-Companie	9,500.00			
Cairo Regional Peacekeeping Ce	32045	JPN				75700	Training, Workshops and Confer	2,500.00			
Cairo Regional Peacekeeping Ce	32045	JPN				73100	Rental & Maintenance-Premises	5,375.00			
Cairo Regional Peacekeeping Ce	32045	JPN				72500	Supplies	1,250.00			
Cairo Regional Peacekeeping Ce	32045	JPN				75100	Facilities & Administration	2,340.00			
Cairo Regional Peacekeeping Ce	32045	JPN				71600	Travel	9,375.00			
Cairo Regional Peacekeeping Ce	32045	JPN				74200	Audio Visual&Print Prod Costs	1,250.00			
Cairo Regional Peacekeeping Ce	32045	JPN				72100	Contractual Services-Companie	1,750.00			
Cairo Regional Peacekeeping Ce	32045	JPN				75100	Facilities & Administration	2,258.52			
Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Path	22,500.00						
Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	375.00						
Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	250.00						
Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	606.48						



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Project: 00080290
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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output 1- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	250.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	375.00
					32045	JPN	71600	Travel	2,125.00
					32045	JPN	71500	UN Volunteers	1,380.00
					32045	JPN	71800	Contractual Services-limp Partn	17,250.00
Output 2- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,400.00
					32045	JPN	71800	Contractual Services-limp Partn	17,500.00
					32045	JPN	71200	International Consultants	500.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,000.00
					32045	JPN	72500	Supplies	750.00
Output 3- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,440.00
					32045	JPN	71600	Travel	5,000.00
					32045	JPN	75700	Training, Workshops and Confer	1,000.00
					32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
					32045	JPN	72100	Contractual Services-Companie	8,750.00
Output 4- TICAD		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	3,000.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
					32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
					32045	JPN	75100	Facilities & Administration	940.00
					32045	JPN	71200	International Consultants	1,000.00
Output 5- M&E		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	3,500.00
					32045	JPN	75700	Training, Workshops and Confer	1,000.00
					32045	JPN	72500	Supplies	1,000.00
					32045	JPN	75700	Training, Workshops and Confer	1,250.00
					32045	JPN	71600	Travel	2,250.00
Output 5- PMU		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	2,750.00
					32045	JPN	71800	Contractual Services-limp Partn	22,500.00
					32045	JPN			



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		Start	End		Fund	Donor	Budget Descr	
	Output 5-PMU	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71500 UN Volunteers	2,300.00
TOTAL								246,760.00
GRAND TOTAL								246,760.00



UN Development Programme

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Implementing Partner
(Executing Agency): Ministry Of Foreign Affairs

Budget (US\$) as of Last Revision on 12-April-2016		
Donor	Fund	Amount
UNDP	04000 TRAC (Lines 1.1.1 and 1.1.2)	17.35
JPN	26960 CPR TTF - Conflict - Country S	618,659.51
JPN	32045 JPN - Partnership Devt Pgm PCF	1,000,000.00
Total Budget (2016 and Beyond)		1,618,676.86
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Unprogrammed/Unfunded		0.00

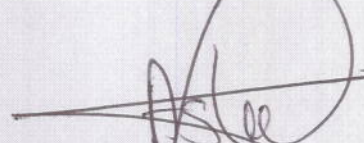
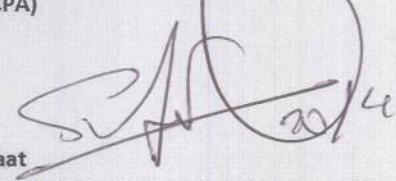
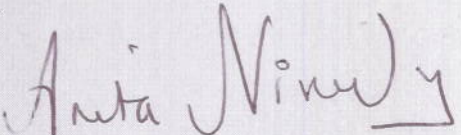
Responsible Party
(Implementing Agent): Cairo Regional Peacekeeping Ce

Revision Type: Substantive Revision 3

Brief Description:

The purpose of this budget revision is to extend the project into 2017 to reflect the following:

- Introduce output (00098696) titled "Consolidating Peace, Security and Stability in Africa-2" as per the attached project document (duration April 2016-March 2017)
- Reflect a budget increase of \$1,000,000 under the newly introduced output (00098696) contributed by the Government of Japan
- Extend the project duration for output (00094636) into September 2016 in light of the approved no-cost extension from the Government of Japan

Agreed by:	Signature	Date	Name/Title
For the Implementing Partner:			Counselor Ashraf Swelam Director Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA)
For the Government Coordinating Agency:		20/4/2016	H.E. Ambassador Sherif Refaat Assistant Minister of Foreign Affairs for International Cooperation Ministry of Foreign Affairs
For the United Nations Development Programme:			Ms. Anita Nirody Resident Representative UNDP Egypt



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TOTAL										
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					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	41,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	75,000.00
		Out-2-Trainings, Conf. & Work	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	51,307.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	15,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	4,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	9,000.00
		Out-3-Trainings Conf & Work	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	2,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	13,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	78,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	35,000.00
		Output 1-Training Methodoic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	75700	Training, Workshops and Confer	5,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71200	International Consultants	7,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	13,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	4,500.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	22,500.00
		Output 2-Training Methodoic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	30,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	33,051.00
					Cairo Regional Peacekeeping Ce	26960	JPN	74200	Audio Visual&Print Prod Costs	2,500.00
		Output 3-Training Methodoic	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	25,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	24,907.00
		Output 4-M&E	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71300	Local Consultants	5,000.00
					Cairo Regional Peacekeeping Ce	26960	JPN	72100	Contractual Services-Companie	15,000.00



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
	Output 4-M&E	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71600	Travel	15,000.00
					26960	JPN	72700	Hospitality/Catering	5,598.00
	Output 4-PMU	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	71800	Contractual Services-Imp Partn	30,800.00
					26960	JPN	72700	Hospitality/Catering	6,152.00
					26960	JPN	75700	Training, Workshops and Confer	1,250.00
					26960	JPN	72100	Contractual Services-Companie	12,250.00
TOTAL					617,956.25				

Output	Key Activities	Timeframe	Responsible Party	Planned Budget						
				Fund	Donor	Budget Descr	Amount US\$			
00098696	Peace, Sec&Stability n Africa 2	Out-1-Trainings, Conf &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	33,750.00
						32045	JPN	75700	Training, Workshops and Confer	7,500.00
						32045	JPN	73100	Rental & Maintenance-Premises	22,500.00
						32045	JPN	72500	Supplies	1,500.00
						32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00
						32045	JPN	75100	Facilities & Administration	9,000.00
						32045	JPN	72100	Contractual Services-Companie	43,500.00
						32045	JPN	71200	International Consultants	11,250.00
						32045	JPN	75700	Training, Workshops and Confer	11,250.00
						32045	JPN	75100	Facilities & Administration	9,660.00
						32045	JPN	72500	Supplies	11,250.00
						32045	JPN	74200	Audio Visual&Print Prod Costs	9,000.00
							Out-2-Trainings, Conf &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce
32045	JPN	72100	Contractual Services-Companie	48,750.00						
32045	JPN	71600	Travel	26,250.00						
32045	JPN	72500	Supplies	3,750.00						
32045	JPN	73100	Rental & Maintenance-Premises	16,125.00						
32045	JPN	77300	Salary and related costs-TA/JP	3,000.00						
32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00						
32045	JPN	71600	Travel	28,125.00						
32045	JPN	72500	Supplies	3,750.00						
32045	JPN	73100	Rental & Maintenance-Premises	16,125.00						
32045	JPN	77300	Salary and related costs-TA/JP	3,000.00						
32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00						
32045	JPN	71600	Travel	28,125.00						



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output 3-Trainings, Conf. & Work		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	7,500.00
					32045	JPN	75100	Facilities & Administration	7,250.00
					32045	JPN	72100	Contractual Services-Companies	28,500.00
					32045	JPN	72500	Supplies	1,619.45
					32045	JPN	72100	Contractual Services-Companies	5,250.00
Output 1-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,125.00
					32045	JPN	77300	Rental & Maintenance-Premises	1,125.00
					32045	JPN	77300	Salary and related costs-TA/JP	3,000.00
					32045	JPN	71600	Travel	6,375.00
					32045	JPN	75700	Training, Workshops and Confer	750.00
Output 2-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-lmp Partn	67,500.00
					32045	JPN	71200	International Consultants	750.00
					32045	JPN	75100	Facilities & Administration	7,015.55
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,125.00
					32045	JPN	75100	Facilities & Administration	4,140.00
Output 3-Training Methodolo		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-lmp Partn	51,750.00
					32045	JPN	75100	Facilities & Administration	4,200.00
					32045	JPN	71800	Contractual Services-lmp Partn	52,500.00
					32045	JPN	73100	Rental & Maintenance-Premises	3,000.00
					32045	JPN	77300	Salary and related costs-TA/JP	3,000.00
Output 4-TICAD		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	15,000.00
					32045	JPN	72500	Supplies	2,250.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	3,000.00
					32045	JPN	75700	Training, Workshops and Confer	3,000.00
					32045	JPN	71200	International Consultants	1,500.00
Output 5-M&E		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	4,560.00
					32045	JPN	72100	Contractual Services-Companies	26,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,750.00



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output 5-M&E	Output 5-PMU	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	77300	Salary and related costs--TA/JP	6,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,060.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	8,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	6,900.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	6,750.00
TOTAL									
753,240.00									
GRAND TOTAL									
1,371,916.86									



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget						
		Start	End		Fund	Donor	Budget Descr	Amount US\$			
00098696 Peace, Sec&Stability n Africa 2	Out-1-Trainings, Conf. &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	11,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	14,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	7,500.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,220.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,000.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	3,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	8,750.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	16,250.00		
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,750.00		
Out-3-Trainings, Conf. &Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	9,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	5,375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,340.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	1,750.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,258.52			
			Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Path	22,500.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	375.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	250.00			
			Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	606.48			
			Output 1-1-Training Methodolo	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	1,750.00
						Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,258.52
Cairo Regional Peacekeeping Ce	32045	JPN				71800	Contractual Services-Imp Path	22,500.00			
Cairo Regional Peacekeeping Ce	32045	JPN				73100	Rental & Maintenance-Premises	375.00			
Cairo Regional Peacekeeping Ce	32045	JPN				75700	Training, Workshops and Confer	250.00			
Cairo Regional Peacekeeping Ce	32045	JPN				72500	Supplies	606.48			



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output 1- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	375.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,125.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71500	UN Volunteers	1,380.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-limp Partn	17,250.00
Output 2- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,400.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-limp Partn	17,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	750.00
Output 3- Training Methodologic		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,440.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	5,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	8,750.00
Output 4- TICAD		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	940.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	1,000.00
Output 5- M&E		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	3,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,250.00
Output 5- PMU		1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	2,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-limp Partn	22,500.00



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget			Amount US\$
		Start	End		Fund	Donor	Budget Descr	
	Output 5-PMU	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71500 UN Volunteers	2,300.00
TOTAL								246,760.00
GRAND TOTAL								246,760.00

Project Document Format for CPAP countries

United Nations Development Programme

Country: Egypt

Project Document

Project Title:	Consolidating Peace, Security and Stability in Africa - 2
UNDAF Outcome(s):	UNDAF Outcome 3.1: National and local capacities and systems are enhanced for decentralized, inclusive and gender sensitive planning, budgeting, monitoring & evaluation.
Expected CPAP Outcome(s):	Democratic Governance through Decentralization, Civic Engagement and Human Rights
Expected Project Outputs:	Output 1: Enhanced African capacities in dealing with cross-border challenges, including terrorism, transnational criminal organizations, illegal migration, human trafficking. Output 2: Enhanced African capacities in crisis management and conflict resolution. Output 3: Enhanced African capacities in peacekeeping and peacebuilding. Output 4: The Sixth TICAD cycle supported.
Implementing partners:	Egyptian Ministry of Foreign Affairs Cairo Regional Center for Training on Conflict Resolution and Peacekeeping in Africa (CCCPA)
Responsible Parties:	CCCPA

Brief Description

After two decades of decline, global conflict levels have seen a sharp rise in the last three years. Africa in particular remains a region of great concern. Many crisis continues to have the strongest impact on the security, stability and prosperity of the African people. Threats to peace and security are no longer confined to national borders, with terrorist and criminal organizations operating across borders. African states continue to suffer from the lack of capacities to respond to this rapid evolution of conflict and its mounting complexity. Continental and regional actors are struggling to keep pace and the search for new and innovative approaches for prevention, resolution and management of conflict is ongoing.

CCCPA has been supported by UNDP projects funded by the Government of Japan, with the aim of strengthening its institutional capacity and providing various partners in the region with trainings to build capacities in dealing with the myriad of threats, challenges and risks to peace and security in the continent. Building on past achievements and lessons learnt, this project aims to consolidate successes and respond to the increasing demand on Center's training and research activities from national, sub-regional, regional and continental actors in the areas of cross border challenges, peacekeeping and peacebuilding, and crisis management and conflict resolution, to ensure they have the necessary skills and knowledge for effective and timely responses to threats to peace and stability.

The expected project's outputs are:

- Enhanced African capacities in dealing with cross-border challenges, including terrorism, transnational criminal organizations, illegal migration and human trafficking.
- Enhanced African capacities in crisis management and conflict resolution.
- Enhanced African capacities in peacekeeping and peacebuilding.

Programme Period: 2013-2017

Project Duration: April 1, 2016 – March 31, 2017

CPAP Programme Component:

Democratic Governance through Decentralization, Civic Engagement and Human Rights

Project Title:

Consolidating Peace, Security and Stability in Africa -2

Total resources required \$1,000,000.00

Total allocated resources \$925,925.93

GMS (8%) \$74,074.07

• Regular

• Other:

◦ Donor GoJ \$1,000,000.00

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Abbreviations

CCCPA	Cairo Regional Center for Training on Conflict Resolution and Peacekeeping in Africa
MFA	Ministry of Foreign Affairs
MoD	Ministry of Defence
Mol	Ministry of Interior
PD	Project Director

I. SITUATION ANALYSIS

1.1 Background

- 1- Peace in Africa continues to be elusive. After a global downwards trend that lasted for almost two decades, conflict is again on the rise. In Africa, crises continue to claim the lives of innocent civilians, exerting enormous pressures on shaky economies and threatening the vulnerable peace achieved in a number of African countries and in neighboring regions.
- 2- Cross-border challenges are also on the rise. Terrorism and extremist ideologies leading to it, organized crime, illegal migration and human trafficking continue to be menacing threats to peace and security in Africa.
- 3- Equally dangerous is the evolution of the terrorist threat. By exploiting weaknesses and vulnerabilities of failed states and conflict zones, terrorist organizations are now capable of seizing and holding territory. To circumvent global measures restricting their resources, terrorist organizations have mimicked the illicit cross-border activities of criminal organizations, including illegal trafficking of people, goods, arms and narcotics with the aim of generating revenue. Porous borders and ungoverned territories amplify that threat. A more recent, and by far more dangerous, trend is what seems to be a convergence between terrorist and criminal organizations operating in the same space at the same time. This mounts to generation of a new hybrid threat, one that defies standard military and law enforcement countermeasures.
- 4- The staggering cost of conflicts has also renewed international and regional interest in exploring innovative, but realistic, tools to prevent conflict. Moreover, and while many African countries have developed disaster management policies and agencies for early warning, risk assessment, preparedness, prevention, mitigation, and recovery, they still lack the capacity to carry out those responsibilities effectively.
- 5- Moreover, conflict and terrorism are now among the most important drivers of refugee and internal displacement crises. Thousands of Africans lose their lives each year while attempting to be smuggled out of their home countries by criminal networks to other countries, both in Africa and across the seas to Europe or the Arab world. Those who make it alive are subjected to all sorts of abuse and mistreatment.
- 6- Against this backdrop, and potentially groundbreaking, reviews were carried out on three occasions in 2015 to take stock of UN involvement in peace and security and to recommend reforms for the future, namely:

- Uniting Our Strengths for Peace: Politics, Partnerships and People - Report of the High Level Independent Panel on UN Peace Operations ¹ (and the Secretary-General's subsequent report on the matter²);
 - The Challenge of Sustaining Peace - Report of the Advisory Group of Experts for the 2015 Review of the UN Peacebuilding Architecture³;
 - The Global Study on the Implementation of Security Council Resolution 1325 (2000)⁴.
- 7- While initiated independently of each other, the reviews produced notable synergies and shared recommendations on a host of vital reforms that would, if implemented, enhance the capacity of the United Nations, in partnership with regional organizations and other stakeholders, to prevent, respond and manage conflict, and to sustain peace – once achieved – hence preventing the relapse to conflict.
- 8- On its side, the African Standby Force (ASF) is set to be fully operational by the end of 2015. However, it continues to be challenged by lack of resources, uneven capability across its five regions, and most importantly the mounting need for training of military, police and civilian peacekeepers. The latest exercise AMANI Africa II proved beyond doubt that much remains to be desired in the area of capacity building.
- 9- A founding member of the United Nations, the League of Arab States, the Organization of African Unity, Egypt continues to provide leadership on issues of peace and security in Africa and elsewhere. Together with Japan, Egypt will join the United Nations Security Council starting January 2016 for two years (2016/17). In that capacity, Egypt will chair the countering terrorism subcommittee and the subcommittee for follow up on penal system reform in the Democratic Republic of Congo.
- 10- Egypt also continues to be in the forefront of global and continental efforts to combat terrorism and extremist ideology leading to it. It has led African efforts in dealing with the threat of illegal migration and human trafficking in Africa. On the peacekeeping and peacebuilding front, and while continuing to be one of the top troop and police contributing countries (TCCs/PCCs) in UN peacekeeping missions, Egypt is also an active participant in the ongoing discussions concerning the future involvement of the United Nations in peace and security, and the follow up to the recommendations of the aforementioned global reviews.
- 11- Egypt-Japan trilateral cooperation in Africa is flourishing at a time when the Tokyo International Conference on African Development (TICAD) is scheduled to be held for the first time in Africa and preparations are already underway to hold the TICAD VI. As an African Union Center of Excellence and as tangible example of Egyptian-Japanese cooperation in the field of peace and security in Africa, CCCPA stands in a unique position to support and assist in the work of the sixth TICAD related to African peace and security.

¹ A/70/95 – S/2015/446

² A/70/357 – S/2015/682

³ A/69/968 – S/2015/490

⁴ S/2015/716

1.2 Context

- 12- Established by the Egyptian Ministry of Foreign Affairs in 1994, and supported by UNDP projects and funded by the Government of Japan since 2008, CCCPA has been at the forefront of developing African capacities in peacekeeping, peacebuilding, conflict resolution, and crisis management, including pre-deployment and in-mission trainings to African peacekeepers.
- 13- The Center leverages its expanding network of regional and international institutional partners to deliver world-class integrated trainings for nearly 5,000 (4,974) military, police and civilian professionals from 40 African countries in the last two year. In the process, CCCPA has proved a remarkable ability to adapt its training agenda to respond to the ever evolving threats to peace and security in Africa, as demonstrated by its swift response to the outbreak of the Ebola crisis. Included in its repertoire of trainings is the UN Senior Mission Leaders training course (UNSML), CCCPA's most significant activity of 2015. This was the first time the course was held in North Africa and the second time in the Middle East.
- 14- Recognized as an African Union Center of Excellence in training in 2010, CCCPA has continued its substantial contribution to the ever evolving African peace and security architecture. CCCPA provided training to African peacekeepers deployed in missions in the continent, including conducting the African Union Senior Mission Leaders (AU SML) training program, the most important training in the areas of peace and security in Africa, in cooperation with the AU Commission. The training targeting senior leaders already deployed or about to be deployed to AU peacekeeping missions. The Center also facilitated the "desk-to-desk" coordination meetings of the African Union, regional economic communities (RECs), the United Nations and the European Union and in its capacity as the training center for the North Africa Regional Capability (NARC) and at the request of the African Union, hosted the Training Implementation Workshop of the African Standby Force (ASF). CCCPA has also assumed the presidency of the African Peace Support Trainers Association (APSTA) for 2016.
- 15- CCCPA continues to be a leading African voice in critical policy debates. During the last years, Egypt, through CCCPA, has already played a significant role in the review processes of UN peacekeeping missions and the global peacebuilding architecture. Within this effort, the Center hosted the "Regional Cairo Consultation of the Secretary-General's High Level Independent Panel on Peace Operations" to engage Arab think tanks, academics and civilians and allow officials of national governments in the MENA region and regional organizations (the League of Arab States, Organization of Islamic Cooperation, Gulf Cooperation Council, and the African Union) to meet. In addition, together with the Egyptian Ministry of Foreign Affairs and the United Nations Peacebuilding Support Office (UN PBSO), CCCPA hosted an international workshop on "Regional Aspects of Peacebuilding", providing the first contribution by a member State of the United Nations to the upcoming review of the global peacebuilding architecture. The outcome of the workshop was distributed as an official United Nations Security Council and General Assembly document (A/69/654-S/2014/882).

- 16- Another significant triumph for CCCPA was announced during the 21st Annual General Meeting of the International Association of Peacekeeping Training Centers (IAPTC) where it was unanimously decided that Egypt – through CCCPA - would host the 23rd Annual Meeting in 2017.
- 17- In light of the above, CCCPA is best suited to play a growing role in building the capacities of African nations in areas of cross-border challenges including combating terrorism and extremist ideology leading to it, peacekeeping and peacebuilding, and crisis management and conflict resolution. In doing so, the Center will be building on work undertaken in previous years, especially on capacitating local leaders in African countries through a counter narrative and set of skills to combat terrorism and extremist ideology leading to it.

II. PROJECT STRATEGY

2.1 Strategy

- 18- UNDP's Country Programme Action Plan (CPAP), covering the period from 2013-2017, focuses in the area of Democratic Governance on strengthening national efforts aimed at making national institutions, policies and legislations transparent, accountable; gender sensitive; inclusive; promoting rule of law and protecting human rights especially for women and the less advantaged. Within this framework, UNDP will continue to support national and local capacity development in crisis management, disaster risk reduction and conflict resolution. UNDP will continue to support the Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA) as a regional center of excellence for training in peacekeeping and conflict resolution in Africa and for building a national cadre of expertise in peacekeeping, crisis management and conflict resolution targeting stakeholders such as the military, the police and civilians. In doing so, the project aims to enhance capacities of National Institutions in crisis management, border management, peace-building and peace-keeping. This project will therefore contribute to the achievement of Outcome 3.1 under both the United Nations Development Assistance Framework (UNDAF) (2013-2017) and CPAP which aims to support National and local capacities and systems so that they are enhanced for decentralized, inclusive and gender sensitive planning, budgeting, monitoring & evaluation, in particular CPAP output 5 under CPAP outcome 3.1 "National and local capacities for crisis management, disaster risk reduction and conflict resolution are strengthened".
- 19- Through this project, UNDP will aim at further strengthening CCCPA's results-based management, enhancing communication of results, ensuring the financial sustainability of the Center, and ensuring that the project is gender sensitive. UNDP will also support CCCPA by brokering knowledge and mobilizing comparative experience in the areas of focus; in this respect, UNDP will also contribute – when applicable - to nourishing the growing relationship between the Center and the UN Department for Peacekeeping Operations (DPKO) and others.
- 20- Given regional developments over the last four years, coupled with enduring issues resulting from social, economic and political underdevelopment and the general lack of human security, any attempt to tackle security and conflict issues cannot be

carried out except through a regional approach. By means of this project, , hence CCCPA will seek to ensure that its training and research activities extend their reach to areas and countries that suffer from or are at risk of ever expanding manifestations of conflict and insecurity wherever they are in Africa.

- 21- The proposed project will enhance capacities of national and regional authorities and civilian in the areas of “cross border challenges”, “conflict resolution and crisis management”, “peacekeeping and peacebuilding”, and “support of the Six TICAD”. As such, the proposed project outputs directly respond to the growing need for enhanced African capacities to identify, prevent, manage and respond to growing conflict, security and stability issues and enabling more durable and sustainable solutions. This approach is in line with the African - as well as international - call for ‘African solutions to African problems’.
- 22- CCCPA believes that its participatory and inclusive approach to project development, including most notably stakeholders and targeted beneficiaries, is essential to ensuring a sustainable and positive impact. Existing needs assessments for ongoing interventions will be updated. A thorough “needs assessment” will be carried out for new areas of intervention. This will be carried out by a combination of field visits and a series of workshops bringing in all relevant stakeholders. Based on the outcomes of these consultative processes, CCCPA will update existing training curricula and modules or develop new ones. Gaps in expertise will be bridged by means of cooperation with existing or new local and international partners. CCCPA will in this regard pursue cooperation with relevant organizations to encourage a holistic, interagency approach which will assist with comprehensive program design and delivery.
- 23- CCCPA will, for each activity, design a list of criteria that needs to be met for the selection of trainees that can take part in its training activities. However, participants’ selection may be dependent on the target group; and where police and military are concerned, CCCPA will request the relevant ministries to nominate suitable personnel who match the guidelines and target groups outlined by the Center. Growing relations with these stakeholders have enhanced the quality of candidates sent to the Center and have increased CCCPA’s involvement in the individual selection process. Where civilians are concerned, CCCPA will leverage its established network of partner organizations and experts, as well as its alumni network to target appropriate participants for training. Target beneficiaries of the civilian component will vary widely depending on the activity, but will generally include national authorities working on the issues, parliamentarians, and media professionals.
- 24- To ensure sustainability, CCCPA will attempt to link training activities to national and regional intervention programmes so that trainings feed into the capacity development of nationally/regionally targeted beneficiaries and to contribute to building informal networks of regional stakeholders.
- 25- Recognizing the interdependent world we live in, and that lessons learned within the African context may have a fundamental impact on other regions and the international community as a whole, CCCPA will seek to share the rich knowledge it acquires through its activities by expanding its research and publication activities. Through this project, CCCPA will also further expand its evidence-based policy-

oriented research. Workshops and conferences organized in the implementation of this project will result in a series of policy briefs, conference reports, and other publications to ensure that outcomes and expert knowledge is made available and widely disseminated. In addition, CCCPA will be issuing “Calls for Papers” on its website, reviewing and accepting relevant and outstanding proposals, and commissioning authors to produce papers to be published by the Center. This will fulfill CCCPA’s objective of gaining greater visibility, strengthen its role in knowledge management and contribute to its efforts in peacebuilding, peacekeeping and conflict resolution in Africa.

- 26- CCCPA’s monitoring and evaluation framework continues to be updated and refined. In addition to the constant elaboration on the system that was set in place two years ago, and following the exchange among other African centers for training on peace and security, especially those who receive funds from the Government of Japan, CCCPA intends to further use best practices and learned experiences to further improve its system.
- 27- Given the nature of CCCPA’s beneficiaries, specifically those from the MoD and MoI, the bulk of monitoring and evaluation of trainings will be conducted during the training courses as there is no guarantee that participants will be available for follow-up. However, to mitigate the difficulties of reaching police and military participants’ in the post training phase, CCCPA intends to further develop its alumni database and alumni online community through its new website. The online alumni platform, among other tools, allows CCCPA to maintain contact with participants, but also provides participants with an opportunity to network amongst themselves. The online community provides means for CCCPA to collate data from participants in the form of feedback and recommendations, as well as serve as a discussions and learning platform. As a means of measuring immediate impact of training on participants’ subject matter knowledge, CCCPA will further develop its training assessment mechanism. CCCPA intends to use a combination of independent and group assessments as a means of providing quantitative and qualitative measurements of subject knowledge gained and understanding of applicability.
- 28- Good communications with the GoJ and UNDP is essential in developing a shared understanding of how the project is progressing. This will include submissions of an interim report, and a final report describing the achievements, periodic review and amendment of detailed Action Plan and budget allocations with UNDP to ensure that the project is meeting its targets. In the event that there are unavoidable changes to the agreed work plan, the project team will communicate this to UNDP immediately and jointly a viable solution will be found and will be communicated by UNDP to the GoJ for consultation. The progress, achievements and challenges will be reviewed and discussed at the Project Board meeting.
- 29- To complement the project's current funding, CCCPA will continue its efforts to diversify the sources of funding to ensure the financial sustainability of all of its activities - either through the Egyptian government or international partners. So far, such efforts have already begun to pay dividends with activities now being funded by a number of national and international entities, including the Egyptian Agency for Cooperation for Development, the Ford Foundation, the Crisis Management Center (Finland) and the African Union. During 2014, several trainings were co-financed by these sources alongside the funding provided by the Government of

Japan. Accordingly, CCCPA will seek to continue this trend, and has already begun receiving increasing interest from potential financial partners due to the high-level and high-visibility activities conducted during 2014/5.

III. PROJECT RESULTS

3.1 Project Result

30- This project will identify and support the implementation of a range of interventions under the following output areas, with the primary objective of contributing to the consolidation of peace and security in Africa:

- Enhanced African capacities in dealing with cross-border challenges, including terrorism, organized crime, illegal migration and human trafficking.
- Enhanced African capacities in peacekeeping and peacebuilding.
- Enhanced African capacities in the field of crisis management and conflict resolution.
- Support of the Sixth TICAD cycle.

Each of the outputs described above are part of the holistic approach required to achieve sustainable results.

31- The proposed activities will be informed through a variety of existing sources, future assessments and consultations with relevant stakeholders.

32- The activities are driven by a continued need for engagement in program areas in which CCCPA is well established, coupled with new needs identified by the Center's research activities, as well as responding to direct demands and requests made to CCCPA at a national and regional level.

33- The anticipated trainings are expected to assist national and regional actors in their efforts to enhance stability and security. All trainings will target civilian, police and military stakeholders.

3.2 Expected Output Details

Output 1: Enhanced African capacities in dealing with cross-border challenges: terrorism and extremism leading to it, organized crime, illegal migration and human trafficking.

34- The goal of this output is to capacitate local influencers, including government officials and local leaders depending on the activity, on dealing with cross-border challenges by providing five integrated training courses/workshops targeting 100 trainees. This will include training courses and workshops on dealing with terrorism and extremist ideology leading to it, organized crimes including the illicit flow of

small arms and light weapons, and illegal migration and human trafficking. The common thread of all those issues is that while the problems are local and need to be dealt with within national institutions, there is a need to exchange experiences and best practices and to establish a better understanding of the ways and means to address these challenges within the region/continent.

- 35- Based on its pilot project through the project implemented in 2015/16 and the curriculum developed during its implementation, CCCPA will provide training courses to local leaders (tribal leaders, youth leaders, women leaders, religious leaders) on combating terrorism and extremist ideology leading to it. It will further elaborate on its curriculum of providing a counter-narrative to the extremist narrative propagated by terrorist organization especially used for recruitment through workshops for experts on the subject and through monitoring and evaluation of the ongoing activities. It will also train local leaders on skills needed to identifying and countering attempts of recruitment.
- 36- Another set of trainings will be directed to combating organized crimes. CCCPA will provide integrated training for African officials from ministries of Foreign Affairs, Defense, Interior and Justice on the multifaceted nature of cross-border organized crimes, especially on combating the illicit flow of small arms and light weapons. This issue continues to be a major source of threat in Africa, especially in the Sahel region where it interplays with terrorist organizations and destabilization of states in the region.
- 37- In addition, CCCPA will provide integrated training for civilian, police and military and justice officials on one of the continent's top priority: combating illegal migration and human trafficking. CCCPA has already developed its own curriculum based on international and local expertise in the field as well as compiling its roster of experts on the subjects. Demand continue to be high for this timely and important subject and CCCPA stands to continue to provide the much needed training in this field.

Output 2: Enhanced African capabilities in peacekeeping and peacebuilding:

- 38- Peacekeeping operations in Africa have reached a historic high in terms of deployment levels of civilian and military personnel and are charged with increasingly complex and dangerous tasks. As highlighted by the most recent strategic reviews on peace operations by both the UN and AU, African peacekeepers need to be adequately trained to effectively fulfill their mandates amid complex operation environments. To this end, CCCPA will provide 5 training courses targeting at least 90 trainees on peacekeeping, including pre-deployment trainings for Egyptian peacekeepers in UN missions.
- 39- CCCPA has established a niche for itself in the field of capacity-building for peacekeeping operations in North Africa by successfully organizing the African Union Senior Mission Leaders' Course and United Nations Senior Mission Leaders' Course held respectively during the period 20-23 October 2014 and 31 May – 11 June 2015. Building on this success, the United Nations Integrated Training Services and African Union have expressed their willingness to continue cooperation with CCCPA in offering training courses for peacekeeping personnel. Moreover, CCCPA will maintain its training programs for African peacekeepers in

topics including DDR, Human Rights, International Human Rights Law, Gender Mainstreaming and Mediation and Conflict Resolution. Under this output, at least one training activity is envisaged in cooperation with the United Nations to train 30 trainees.

- 40- Egypt, through the CCCPA, has played pivotal role in the global review processes for peacekeeping and peacebuilding conducted this year. In light of Egypt's upcoming membership in the UN Security Council (for the 2016-2017 term), CCCPA will engage in the forthcoming year with the Office of the UN President of the General Assembly in hosting a workshop aiming at following-up on the implementation of the review processes. Under this output, CCCPA is planning two workshops to voice the African and Arab perspectives on the global reviews.

Output 3: Enhanced African capacities in conflict resolution, and crisis management:

- 41- Previous projects/phases conducted in partnership with the UNDP and the GoJ has allowed CCCPA to train trainers on conflict sensitivity and crisis management and provided the training manuals for that (International Alert for conflict sensitivity and UNITAR for crisis management). Using this opportunity, CCCPA has successfully conducted trainings using its roster of trainers and the material provided through these partnerships.
- 42- Given the demonstrated need for training on conflict analysis and sensitivities and on crisis management both nationally and within Africa, CCCPA will provide four integrated trainings to civilian, military and police officials, particularly as this type of integrated trainings provide useful variations of perspectives that allows much richer take-away for participants.

Output 4: The Sixth TICAD cycle supported:

- 43- Consolidating African peace and stability is one of the six pillars of the Yokohama Action Plan (2013-2017) including among other thing the support of the African Union's African Peace and Security Architecture, building the capacity of the African RECs/RMs and increase trainings on countering terrorism, transnational crimes and promoting gender equality.
- 44- Building on the expertise of CCCPA in the fields above, and being an African Union Center of Excellence on training as well as the venue of choice of many of the African Union activities on APSA (including the AU SML and the workshop on the ASF), CCCPA is in a position to contribute to the buildup, the holding and the follow up of the Sixth TICAD meeting that will be held in Nairobi in 2016.
- 45- In this context, CCCPA will hold a preparatory workshop in Cairo in April 2016 for African training centers, leveraging its current position as the President of the Management Committee of the African Peace Support Training Centers (APSTA), to discuss the experience of the centers throughout the Fifth TICAD cycle and to present an African perspective from the field.

- 46- Furthermore, CCCPA, with its African partners especially IPSTC of Kenya, will organize a side event during the TICAD in Nairobi to highlight the African priorities of peace and security.
- 47- To follow up on the launch of the TICAD VI, CCCPA envisages a series of events that covers the life of the cycle, pending continuation of the funds, to follow up on the decisions taken and the translation of such decisions in the field of training.

IV. RESULTS AND RESOURCES FRAMEWORK

Year: 2016 and 2017

Overall Project Outcome: Consolidating Peace, Security and Stability in Africa

OUTCOME: CONSOLIDATION PEACE, SECURITY AND STABILITY IN AFRICA

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPON SIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount
Output 1: Enhancing African capacities in dealing with cross-border challenges: terrorism and extremism leading to it, organized crimes and illegal migration/human trafficking Indicator 1: Number of trained people, gender segregated Baseline: zero people trained at start of programme Target: 100 people are trained	<u>Activity Result 1-1: Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed⁵</u>					CCCPA	GoJ	Activity1-1-1	<i>Total: USD 265,925.93</i>
	<i>Indicative Activities</i> 1. Recruit technical staff (Programme Associate, Technical Advisor, Researcher(s), and short-term consultants)	X	X	X	X				USD 90,000

⁵ Given that work on combating terrorism and extremist ideology leading to it is still in its initial phase, much work will be needed during this project to work with outside partners, develop needs assessment and designing and/or modifying training toolkits.

<p>Indicator 2: Number of workshops/seminars/training organized</p> <p>Baseline : zero workshops/trainings conducted at start of the project</p> <p>Target: 5 trainings are conducted</p>	2. Identify and contract appropriate implementing partners with technical knowledge to assist CCCPA in course design and training delivery.	X	X	X	X		Activity1-1-2	USD 10,000
	3. Develop needs assessment, identify research areas and conduct research, situation analysis and field visits.	X	X	X	X		Activity1-1-3	USD 5,925.93
	4. Identify training framework, design training toolkit, develop course material and case studies and plan of workshops/training.	X	X				Activity1-1-4	USD 10,000
	5. Contract authors, edit and publish research papers.			X	X		Activity1-1-5	USD 0
	<p>Indicator 3: Knowledge improvement</p> <p>Baseline: No knowledge equipped at start of the program</p> <p>Target: 70% of participants demonstrate or perceive their improved knowledge (in line with the developed indicator in activity 1-3-2).</p>	<p>Activity Result 1-2: Workshops and Training in the areas of:</p> <ul style="list-style-type: none"> - Combating terrorism and extremist ideology leading to it. - Combating organized crimes. - Combating human trafficking and illegal migration <p>Are conducted</p> <p><i>Indicative Activities</i></p>						
<p>Indicator 4: Participants Satisfaction</p> <p>Baseline: Zero participants satisfaction</p> <p>Target: 70% of participants more than 60% satisfied.</p>	<p>1. Implement 5 trainings/workshops on combating terrorism and extremist ideology leading to it, combating organized crimes and combating illegal migration and human trafficking in Africa.</p> <p>Activity Result 1-3: Platform and mechanism to evaluate, follow up and outreach with alumni of training activities is operational</p> <p><i>Indicative Activities</i></p>		X	X	X		Activity1-2-1	USD 150,000

	1. Database of people trained and experts in cross-border challenges	X	X	X	X			Activity1-3-1	USD 0
	2. Training monitoring and evaluation mechanisms to assess percentage knowledge improvement is developed.		X	X	X			Activity1-3-2	USD 0
	3. End of course evaluation of course content and trainers distributed to participants for feedback			X	X			Activity1-3-3	USD 0
	4. Follow up/group meeting with available participants and partners to assess impact of activities and develop future recommendations		X	X	X			Activity1-3-4	USD 0
<p>Output 2 Enhancing African capacities in peacekeeping and peacebuilding</p> <p>Indicator 1: Number of trained people, gender segregated Baseline: zero people trained at start of program Target: 120 people are trained</p> <p>Indicator 2: Number of Workshops/trainings organized on topics related peacekeeping and peacebuilding Baseline:</p>	<p><u>Activity Result 2-1: Training methodology, curricula and partnerships are updated</u> <u>Indicative Activities</u></p> <p>1. Recruit technical staff (Programme Associate, Technical Advisor, Researcher(s), and short-term consultants)</p> <p>2. Update needs assessment and conduct research/ situation analysis</p> <p>3. Identify appropriate implementing partners with technical knowledge to assist CCCPA in training delivery</p> <p>4. Update training/workshop programme</p> <p>5. Contract authors, edit and publish Research Papers</p>								<p><i>Total</i> USD 230,000</p>
		X	X	X	X			Activity2-1-1	USD 69,000
		X	X	X	X			Activity2-1-2	USD 0
		X	X			CCCPA	GoJ	Activity2-1-3	USD 0
		X	X	X	X			Activity2-1-4	USD 0
				X	X			Activity2-1-5	USD 0

<p>Output 3 Enhancing African capacities in conflict resolution and crisis management</p> <p>Indicator 1: Number of trained people, gender segregated Baseline : zero people trained on border management Target : 80 people trained</p> <p>Indicator 2: Number of Workshops/trainings organized on crisis management and conflict resolution topics Baseline : zero workshops/trainings conducted at start of the programme Target: 4 training courses conducted</p> <p>Indicator 3: Knowledge improvement Baseline: No knowledge equipped at start of the programme Target: 70% of participants demonstrate or perceive their improved knowledge (in line with the developed indicator in activity 3-3-2).</p>	<p>Activity Result 3-1: Training methodology, curricula and partnerships are developed <i>Indicative Activities</i></p> <ol style="list-style-type: none"> 1. Recruit technical staff (Programme Associate, Technical Advisor, Researcher(s) and short-term consultants) 2. Coordination with counterparts including Egyptian MoD and MOI 3. Update needs assessment and conduct research/ situation analysis 4. Identify and contract appropriate implementing partners with technical knowledge to assist CCCPA in training delivery 5. Design training/workshop programme 6. Contract authors, edit and publish research papers <p>Activity Result 3-2: Trainings/workshops in the areas of 1. Conflict Resolution 2. Crisis Management are conducted</p> <p><i>Indicative Activities</i> Implement 4 trainings on conflict resolution and crisis management</p> <p>Activity Result 3-3: Platform and mechanism to evaluate, follow up and</p>					<p>UNDP/ CCCPA</p>	<p>GoJ</p>	<p>Activity3-1-1 Activity3-1-2 Activity3-1-3 Activity3-1-4 Activity3-1-5 Activity3-1-6 Activity3-2-1</p>	<p><i>Total:</i> USD190,000</p> <p>USD 70,000 USD 0 USD 0 USD 0 USD 0 USD 0 USD 120,000</p>
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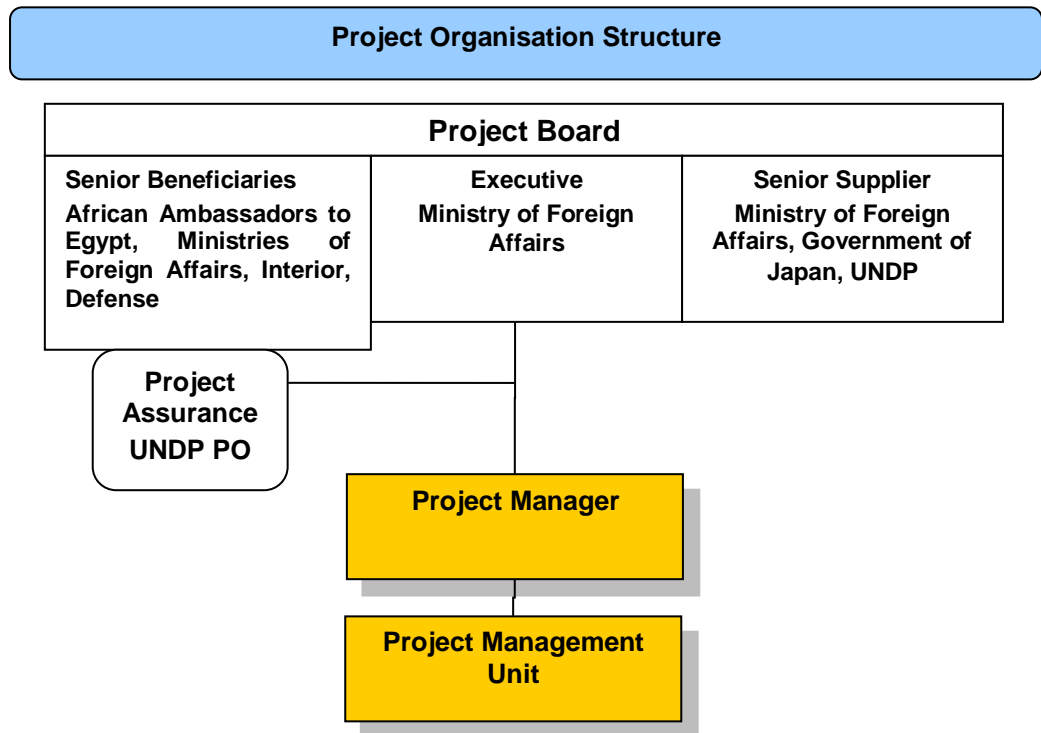
<p>Indicator 4: Participants Satisfaction Baseline: Zero participants satisfaction Target: 70% of participants more than 60% satisfied.</p>	<p>outreach with alumni of training activities is operational <i>Indicative Activities</i></p> <ol style="list-style-type: none"> 1. Updating database of people trained and experts in border management issues 2. Training monitoring and evaluation mechanisms to assess percentage knowledge improvement is developed. 3. End of course evaluation of course content and trainers distributed to participants for feedback 4. Follow up/group meeting with available participants and partners to assess impact of activities and develop future recommendations 	X	X	X	X		Activity3-3-1	USD 0
<p>Output 4 Support to TICAD Activities</p> <p>Indicator 1: Number of Workshops/trainings organized to supporting TICAD Sixth cycle Baseline : zero workshops/trainings conducted at start of the programme Target: 2 Workshops conducted</p>	<p>Activity Result 4-1: Workshops to support the TICAD Holding 2 workshops in support of the TICAD in Cairo and Nairobi</p>	X					Activity4-1-1	Total: USD 75,000 USD 75,000
<p>Project Management Unit is operational</p> <p>Target</p> <ol style="list-style-type: none"> 1. TORs are finalized 2. Trainings (M&E) provided to the team 	<p>Activity Result 5-1: Project Management Unit is established</p> <ol style="list-style-type: none"> 1. Finalize ToRs and recruit project team that includes: <ul style="list-style-type: none"> • Project Manager • M&E Officer • Financial Officer 	X	X	X	X		Activity5-1-1	Total: USD 165,000 USD 90,000

3. Progress reports submitted timely and final evaluation conducted	• Provide necessary trainings to Project Staff	X	X	X	X		Activity5-1-2	USD 25,000
4. Visibility of project partners is increased Project Board Meeting and is organized	<u>Activity Result 5-2: M&E and communication CCCPA is strengthened</u>							
	1. Update Monitoring and Evaluation Plan	X	X	X	X		Activity5-2-1	USD 0
	2. Reporting, incl. prepare project progress reports	X	X	X	X		Activity5-2-2	USD 0
	3. Conduct Project Evaluation				X		Activity5-2-3	USD 10,000
	4. Organize Project Board and International Advisory Board meetings			X			Activity5-2-4	USD 20,000
	5. Partnerships, Communication and visibility campaign	X	X	X	X		Activity5-2-5	USD 20,000
Sub-Total								\$925,925.93
GMS (8%)								\$74,074.07
Total								\$1,000,000.00

V. MANAGEMENT ARRANGEMENTS

5.1 Management Structure

1. The project will be nationally executed and implemented by the MoFA, CCCPA, in accordance with the UNDP National Implementation (NIM) guidelines. UNDP rules and regulations for recruitment, procurement, and award criteria will be followed for all project activities related to the contracting of services, supplies and grants. The management arrangements for this project are in line with the UNDP requirements as reflected in the UNDP User Guide and are follows:



2. The Project Board, which contains three roles (Executive, Senior Supplier and Senior Beneficiary), will be established to take executive management decisions and provide guidance to the Project Manager, including final approval of project revisions and Annual Work Plans. However, any proposed/substantive amendments to the action and/or budget will be first submitted to the GoJ for prior approval. Project assurance reviews by this group will be made at designated decision points during the course of the project, or as necessary when raised by the Project Manager.
3. The Project Manager (PM) will act as secretariat for the committee, being responsible for convening the meetings, preparing the agenda, overseeing preparation of materials for presentation to the meeting and for preparing and distributing minutes of the meetings.
4. Project Manager: will be responsible for overall management of the project that includes overseeing project (activities) implementation, reviewing/ revising work plan, overseeing M&E and reporting, monitoring and controlling budget and

communicating with UNDP and Government of Japan, to ensure timely delivery and achievement of the project. The PM will also be responsible for the project's networking and outreach with potential implementing partners and beneficiary organisations. The PM will manage the PMU.

5. The Project Management Unit (PMU): will be responsible for implementation, coordination and overall management of the project, including compliance with financial and progress reporting requirements of the Egyptian Ministry of Foreign Affairs, UNDP, and the Government of Japan,. The PMU will manage technical staff such as Chief Technical Advisor, Researcher, Programme Associates and short-term consultants, who will be recruited under each output for relevant needs of activities. The PMU is also responsible for maintaining budgets as well as for ensuring independent auditing and evaluation of the project as per the UNDP NIM guidelines. The PMU reports directly to the Director of CCCPA. It includes the staff outlined in the RFF.
6. Project Assurance: The role is held by UNDP and supports the Project Board by carrying out objective and independent project oversight and monitoring functions. This role ensures that the project is implemented to achieve results as planned in a timely and efficient manner. UNDP is responsible for designating a person to provide this oversight, which is mandatory for all projects.

5.2 Project Coordination

7. The Operational Unit for Development Assistance (OUDA) of the Ministry of International Cooperation: Upon the official request from the MoFA, and in accordance with UNDP rules and regulations in that matter, OUDA may provide administrative support to the project such as the recruitment of staff and consultants and procurement of equipment upon request from CCCPA. Any OUDA fees will be charged to the respective budget lines.

5.3 Communication Strategy and Donor Visibility

8. Unless the Government of Japan requests or agrees otherwise, UNDP and the project shall take appropriate measures to publicise and make visible the partnership and funding from the Government of Japan. Information given to the press and beneficiaries, CCCPA Website; UNDP Website , social media accounts and all related publicity material, official notices, reports and publications shall acknowledge the Government of Japan and shall display the development partners' logo in an appropriate way.

VI. FINANCIAL ARRANGEMENTS

9. UNDP shall receive and administer the payment in accordance with the regulations, rules and directives of UNDP.
10. All financial accounts and statements shall be expressed in United States dollars.
11. Any interest income attributable to the contribution shall be treated in accordance with the Japan-UNDP agreement on Arrangement for the Interest income derived from Japan-UNDP Partnership Fund.
12. Interest income and unspent balance will be handled in line with the policies and procedures of Japan-UNDP Partnership Fund. If there is a necessity to change the period, content, or budget of the project, the CCCPA and UNDP Egypt will consult with the Embassy of Japan in Egypt in advance.
13. In accordance with the decisions and directives of UNDP's Executive Board, the contribution shall be charged:
 - a. 8% cost recovery for the provision of general management support (GMS) by UNDP headquarters and country offices
 - b. Direct costing will be charged according to the Universal Price List
14. Ownership of equipment, supplies and other properties financed from the contribution shall vest in UNDP. Matters relating to the transfer of ownership by UNDP shall be determined in accordance with the relevant policies and procedures of UNDP.
15. The contribution shall be subject exclusively to the internal and external auditing procedures provided for in the financial regulations, rules and directives of UNDP and audit fees shall be charged to the project budget.

VII. MONITORING FRAMEWORK AND EVALUATION

6.1 M&E Framework

16. The project will recruit an M&E officer, who will be in charge of setting up monitoring plan and implementation modality, overseeing monitoring in the field and drafting reports in accordance with the plan. In addition, he/she will support PMU to assess the impact of activities provided.

6.2 Monitoring and Reporting

17. The project will be monitored in accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

Within the annual cycle

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in the Quality Management table.
- An Issue Log shall be activated in Atlas (UNDP Project Management/Financial Management Tool) and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- Based on the initial risk analysis, a risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- Based on the above information recorded in Atlas, a Quarterly Progress Reports (QPR) shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in the Executive Snapshot.
- Accordingly, UNDP shall submit to the Government of Japan a final report and a mid-term report (capturing progress of activities and disbursements and with photographs, if possible) together with the financial report capturing progress and disbursement of activities agreed upon in the present proposal.
- a project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project
- a Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events

Annually

- **Annual Review Report.** An Annual Review Report shall be prepared by the Project Manager and shared with the Project Board. As minimum requirement, the Annual Review Report shall consist of a summary of results achieved against pre-defined annual targets at the output level.
- **Annual Project Review.** Although this is a one-year project, an annual project review shall be conducted separately from the final project review during the fourth quarter of the year or soon after, to assess the performance of the project, if the project lasts for more than a year. This review is driven by the Project Board and may involve other stakeholders as required. It shall focus on the extent to which progress is being made towards outputs, and that these remain aligned to appropriate outcomes.
- A **Final Project Review** shall be conducted during the fourth quarter of the last year of the project by the Project Board as basis for assessing performance, contribution to related outcomes, and determining lessons for broader application. Using the final Project Review Report, the Lessons Learned Report and other documentation as appropriate, the Project Board should assess in this meeting the performance and success of the project, and its contribution to related outcomes.

Project Evaluation: The project will be evaluated according to UNDP Rules and Regulations and as per the agreement of parties at Project Board Meeting.

6.2 Monitoring and Evaluation Resources:

18. Appropriate financial resources must be allocated to ensure that the above proper project monitoring and review/evaluation is carried out. Therefore, up to USD 30,000 will be allocated to monitoring and evaluation activities.

VIII. **GENDER STRATEGY**

19. To maximise impact of its training, CCCPA has managed, since 2013 and in partnership with the Finnish Crisis Management Centre, to mainstream gender across all its training programmes. While the project does not compose outputs that particularly aim at women empowerment in the area of peacekeeping and peacebuilding, CCCPA is making an effort to mainstream gender across its various training courses, by developing gender awareness through the use of gender analysis and presenting topics from a gender perspective in order to implement UNSCR 1325.
20. In addition to this, the project will equally strive to ensure that there is female representation on all of its courses. The project will continue to stress the need for female participants to all agencies and organizations.

IX. **LEGAL CONTEXT**

7.1 Legal Context

This document together with the CPAP signed by the Egyptian Government and UNDP which is incorporated by reference constitute a Project Document as referred to in the Standard Basic Assistance Agreement (SBAA) [or other appropriate governing agreement]. All CPAP provisions apply to this document.

Consistent with the Article III of SBAA, the responsibility for the safety and security of the personnel and property of the implementing partner, and of UNDP's property in the implementing partner's custody, rests with the implementing partner.

The implementing partner shall:

- a) Put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) Assume all risks and liabilities related to the implementing partner's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The implementing partner agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document”.

X. ANNEXES

ANNEX 1: Risk Log

Project Title: Consolidating Peace, Security and Stability in Africa	Award ID: 00080290	Date:
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#	Description	Date Identified	Type	Impact & Probability (Score from 1-5)	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
1	Regional countries may choose not to participate in trainings due to political or security issues	February 2015	Political	Probability: 3 Impact: 3	<ul style="list-style-type: none"> • Expand target beneficiary groups • Training restructured to address sensitivities 	CCCPA			
2	CCCPA has limited oversight over the selection of trainees particularly regional participants.	February 2015	Strategic	Probability:3 Impact:3	<ul style="list-style-type: none"> • Continued communication with counterparts to insist on CCCPA oversight of selection of trainees with appropriate background • More comprehensive database of participants being developed with full CV 	CCCPA			
3	Some project areas may be sensitive to some governmental partners	February 2015	Political	Probability: 3 Impact: 3	<ul style="list-style-type: none"> • Hold workshops with relevant stakeholders to try to resolve sensitive issues so they may be addressed • Sensitive use of language 	CCCPA			